

HERTFORDSHIRE COUNTY COUNCIL

HEALTH AND WELLBEING BOARD

Thursday 25th September 2014 at 2.00pm

SUBJECT: Children's Services Commissioning Priorities

Report of Director of Children's Services, Director of Public Health,
Accountable Officer - Herts Valleys Clinical Commissioning Group and
Accountable Officer - East and North Hertfordshire Clinical Commissioning
Group

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1. Purpose of report

- 1.1 Building on meetings across the Council and NHS, the purpose of this report is to provide an overview of the three key priorities for Children's commissioning in pursuit of our ambition for Children within the County.

2. Summary

- 2.1 There is widespread agreement within Hertfordshire that we should move from commissioning services to **commissioning systems** in which families, communities and schools are able to access timely support that empowers themselves and others, ensuring resources are focused on those at risk and in the greatest need.
- 2.2 Discussion across social care, education, clinical commissioning groups and providers has resulted in the following three priorities:
- Early Years
 - 0-25 Integration for Children with additional needs
 - Whole system review of Child and Adolescent Mental Health
- 2.3 These priorities will be progressed through the Children and Young People's Commissioning Executive Group (CYPCEG).

3. Recommendation

- 3.1 The Board is invited to note the approach, progress and planned way forward.

4. Background

4.1 Early Years

4.2 In July 2014, the Health and Wellbeing Board recommended that a 0-5 early years/early childhood strategy should be developed.

4.3 A project initiation document is being drafted to outline how the strategy will be co-produced by engaging key partners across the local authority, schools, health teams, CCGs, and voluntary sector in the development of an innovative and ambitious vision for parents, babies and children in early childhood (from conception to seven years) and their families

4.4 The aim of the strategy will be to empower all sectors and local communities to work collaboratively in order to make Hertfordshire the best place to grow up by:

- Achieving the best start for all Hertfordshire children by reducing inequalities in health, attainment and wellbeing
- Ensuring that young children develop well and are ready for school
- Supporting parents to have good self-esteem and parenting skills, and high aspirations for their children
- Enabling families to live healthily and have good mental health and wellbeing
- Identifying families with higher needs and offering appropriate and timely targeted support
- Ensuring universal and targeted early intervention services prevent problems escalating and reduce the demand for more specialist services

4.5 0-25 Integration for Children with additional needs

4.6 This programme will ensure children's social care, adults' social care, education and the health services work more effectively together to better support families with children and young people that have disabilities or additional needs. Specifically, by joining up service delivery and commissioning for this cohort the programme will:

- improve outcomes
- implement a co-produced, transparent, empowering and easily navigable system from the client's perspective that also integrates care practice in the context of safeguarding and improving the outcomes for looked after children
- build community capacity
- join up service delivery
- join up commissioning
- generate cashable savings
- meet the relevant requirements of the 2014 Children and Families Act and Care Act

- 4.7 This programme sits within the Children's Service Transformation Portfolio and the key outcomes include:
- Services are designed and delivered in co-production/partnership with families and young people and the market shaped accordingly
 - Families are enabled through choice and flexibility of services to be in control of their lives
 - Preparation for adulthood starts early, is led by young people & families and artificial barriers and duplications are removed
 - All stakeholders commit to a person centered approach underpinned by common systems and language.
 - CYP are enabled through appropriate(early) multi agency planning and support which leads to better outcomes
 - Preventative investment at the right time leads to reduced demand in specialist services thus freeing up capacity
 - Coherent pathways lead to better planning for children and support
 - Increasing efficiencies with cashable savings from transformation through increased focus and reduced duplication
 - Compliance with both the Children and Families Act, and Care Act 2014
- 4.8 Progress in recent months includes establishment of the programme board, appointment of workstream leads and initial draft of the programme brief.
- 4.9 The next steps are to set up the workstream leads and to complete the delivery plans.
- 4.10 Whole system review of Child and Adolescent Mental Health**
- 4.11 Hertfordshire Health and Wellbeing Board and its constituent partners have agreed that we wish to see an effective whole system approach to child and adolescent mental health and resilience adopted across our County. We have prepared tender documentation in conjunction with Strategic Procurement Group to commission a whole pathway and system review of Child and Adolescent Mental Health (CAMHS) commissioning and provision. The tender submissions will be reviewed at the end of September with a start date tabled for beginning of November.
- 4.12 A Project Team with Project Management support and input from the CAMHS Commissioning Team and led by Public Health is currently being established. A Clinical Expert Reference Group will also be established in conjunction with the Royal College of Psychiatrists and the Association for Child and Adolescent Mental Health to peer review and guide the work to completion. An experienced consultant will be engaged to work with local stakeholders including children and young people and their carers to:

- Review and Utilise the mental health needs assessment for Hertfordshire completed in August 2014 by UCLP (University College London Partners) and engage with local partners and stakeholders including GPs and other professionals to create a baseline set of priorities for met and unmet need.
- Identify the key elements of best practice in CAMHS which should be in place across all tiers (1-4) from prevention through early identification, levels of response and also recovery and rehabilitation.
- Review the existing provision and commissioning of services across all tiers (1-4) and make recommendations about priorities for commissioning and provision across the whole system. All partners including NHS England have agreed to participate.
- Prioritise these recommendations and produce a report with clear recommendations on what Hertfordshire needs to do to create an effective whole system approach, identifying specific local issues where these exist.
- Finalise and complete this work by March 2015.

4.13 We are keen that preventative emotional health services at tiers one and two are properly considered, and best practice identified within the county and outside. This piece of work will be done at the same time as the national review of tier 4 commissioning led by NHS England.

4.14 Next steps

4.15 A whole systems Children and Young People (CYP) commissioning task and finish group has been established to:

- share audits of commissioning activity across partner agencies
- look for overlaps and synergies across agencies, and potential for joint commissioning where it could make a difference in terms of outcomes
- map current projects/activities against the three strategic priorities for 2015/16
- produce recommendation of future governance arrangements for CYP commissioning
- report back to the November Children and Young People's Commissioning Executive Group.

Report signed off by	Jim McManus and Nicola Bell
Sponsoring HWB Member/s	Jenny Coles, Lesley Watts, Nicola Bell, Jim McManus
Hertfordshire HWB Strategy priorities supported by this report	Promoting independence Improving mental health and emotional wellbeing
Needs assessment (activity taken) These will be considered as the work is progressed	
Consultation/public involvement (activity taken or planned) These will be considered as the work is progressed	
Equality and diversity implications These will be considered as the work is progressed	
Acronyms or terms used.	
Initials	In full
CYPCEG	Children and Young People's Commissioning Executive Group
CAMHS	Child And Adolescent Mental Health Service